



Kurt Geiger:

Driving digital transformation, boosting sales and realising hidden potential

As a forward-thinking retailer, Kurt Geiger has had digital transformation at the heart of its agenda for several years. Having used IBM Planning Analytics for two decades, they wanted to re-evaluate what was possible, increase operational efficiency and accelerate their transformation even further.

With Sempre's support, they have gone digital-first, dramatically improving their analytical insight and reporting, saving their team 52 Sundays a year and helping the organisation to adapt in a changing economy.

Key outcomes

- 1 Trading reports ready in minutes, driving sales and financial resilience
- 2 Improved insight at board level, enabling smarter decision-making
- 3 Rapid merchandising insight, increasing sales and operational efficiency
- 4 Surfacing errors automatically, helping systems to run more smoothly
- 5 Digital rather than paper-based reports, saving time and 30 trees per year

Introducing Kurt Geiger

Kurt Geiger is a luxury British footwear and accessories retailer. The company owns three in-house brands, including KG and Carvela. As well as its independent shops, Kurt Geiger has a large presence in department stores with 170 concessions nationwide, including within Harrods and Selfridges. It

The challenge:

Using IBM planning analytics to drive digital transformation

Sound analytics and reporting systems have always been key to driving smarter decisions and operational efficiency at Kurt Geiger.

Rather than use off-the-shelf solutions, the IT team has developed and run their own bespoke IBM Planning Analytics (formerly TM1) platform for nearly 20 years. It comprises of three independent environments:

1. A Finance System model, which enables global budgeting and forecasting and is used for everything from banking through to trading reports and financial statements.
2. A buying model called "Range Plan", which allows the company to plan and order new stock.
3. A Merchandise model, which helps the company with planning and selling products

Over the past five years, Kurt Geiger has been on a path to digital transformation; one that has allowed the company to get the right products to the right places, at the right time, price and volume. This enables them to react quickly to changes in the market and customer demand, ultimately driving more sales.

"Being able to look backwards and plan forwards."

Marie Vidler, Finance Systems Manager

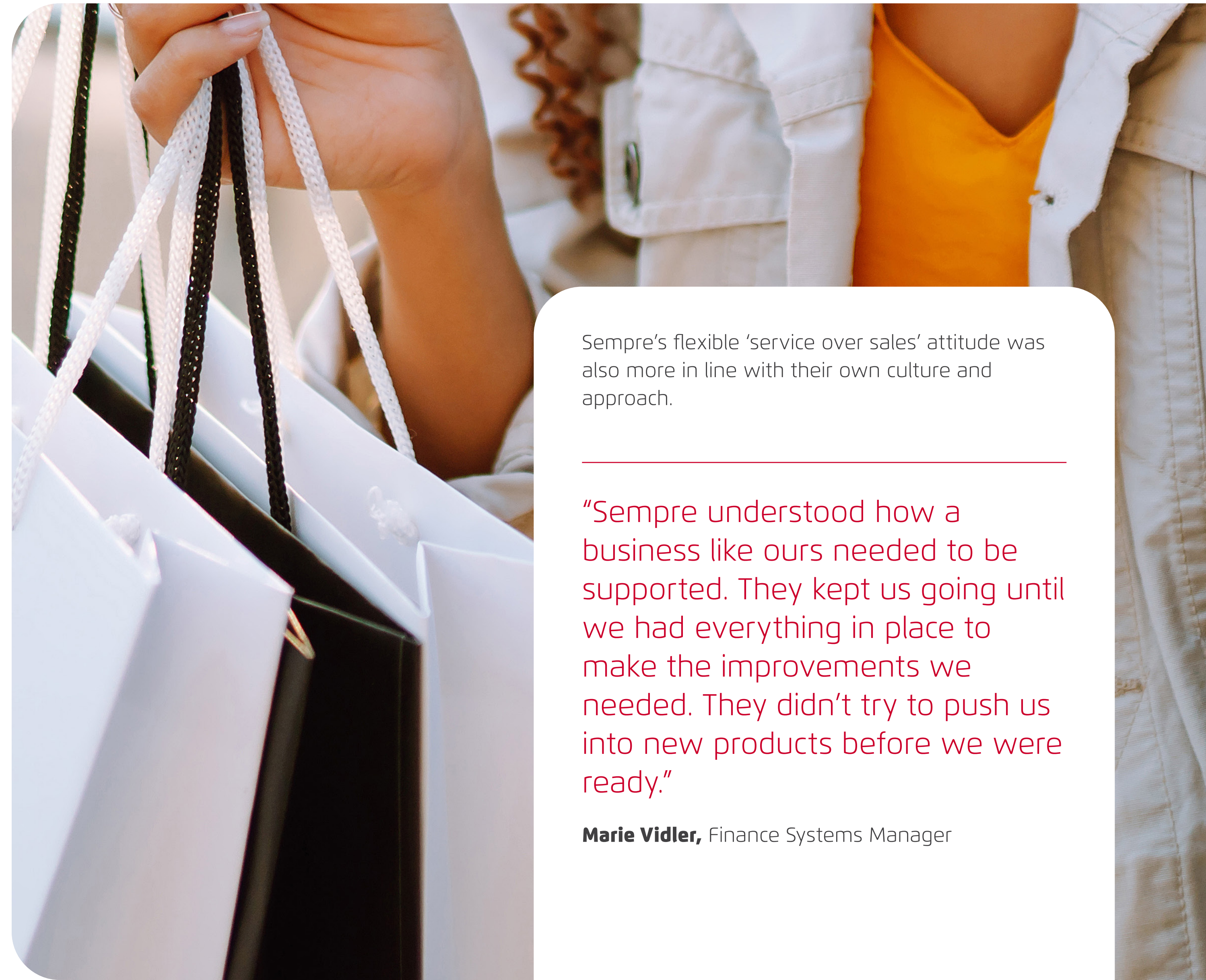


How Sempre became involved

Although Kurt Geiger had developed IBM Planning Analytics in-house and previously worked with corporate support companies, for the next phase of their digital transformation they wanted a fresh approach.

"We've worked with different IBM Planning Analytics developers, and Sempre's knowledge has outshone all of them. They opened our eyes to possibilities we hadn't seen before."

Marie Vidler, Finance Systems Manager



Sempre's flexible 'service over sales' attitude was also more in line with their own culture and approach.

"Sempre understood how a business like ours needed to be supported. They kept us going until we had everything in place to make the improvements we needed. They didn't try to push us into new products before we were ready."

Marie Vidler, Finance Systems Manager

What happened:

Realising hidden potential

Key to Sempre's brief was to connect Kurt Geiger's disparate systems and data, so the same information didn't need to be entered by different teams. This would help save time, prevent errors,

and increase operational efficiency right across the business.

Increased efficiency has improved product and order creation for our merchandising teams and provided previously unavailable analytics on future spending by product type.

Another element of the digital transformation project was to automate trading and financial reporting across each store to drive deeper insight and financial resilience.

Along with saving hours of manual work, the business can now produce branch- and brand- specific weekly trading reports.

Sempre was able to add even further value to this process by reducing the load times, enabling further automation of the weekly trading reports for the entire business.

"Data accuracy has a big impact right from the beginning; when we're planning to buy the products, making sure we capture the right information for our stock system and then onto our various partners, stores and websites."

Marie Vidler, Finance Systems Manager



The outcome:

Saving time, increasing insight

Upgrading their IBM Planning Analytics environment has standardised Kurt Geiger's reporting – increasing operational efficiency and saving considerable money, time and effort.

Sempre's technical capability has also been transformative for their weekly merchandising plan and strategy; critical for a business that wants to keep pace with its customers.

The team used to spend half their Sunday processing data and compiling trading reports ready for the management team on Monday morning. Automation means they're now ready in less than two hours, with data available in less than an hour,

This saves months of work every year and has given the team their Sundays back, which is of enormous benefit to both them and the company.

Crucially, it also means the executive board gets the right information at the right time.

The new model reduces delay, prevents knock-on effects and empowers the executive board to make faster, smarter decisions. This ultimately drives sales and greater financial resilience.

As well as improving reporting, Sempre also worked to improve operational efficiency with an automatic error-monitoring and alerting system.

In a similar vein, the Range Plan system now alert users if they've missed a step in the ordering process or need to add more data, improving accuracy and preventing problems every step of the way.

"By moving to a digital platform, we've taken a lot of costs away. We also worked out that by reducing our paper use we're saving 30 trees a year."

Marie Vidler, Finance Systems Manager



“In the past if we hit a two-hour delay at the beginning of a Sunday there was a good chance we wouldn’t produce reports in time for a Monday.

The executive board can see trading reports on a Sunday afternoon instead of Monday morning and react faster. For the merchandisers this means being able to see a sold-out product in Harrods but a stockpile in Scotland, so we can move that stock around the business faster.

Now in the morning, I can see instantly if there’s a problem, know exactly what it is and decide what my next steps are as opposed to manually searching the logs to see if there were any errors overnight”.

Marie Vidler, Finance Systems Manager



Working with Sempre Analytics

“With Sempre’s resource and knowledge, we’ve improved and made some major changes in our business. Without their support we would be massively understaffed and under-skilled.

I’ve never felt like it’s been a one-off exercise with them. Sempre has always been keen to grow the partnership between us, and it is definitely a partnership as they’ve become our sole support team.

Marie Vidler, Finance Systems Manager, Kurt Geiger

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